# Ten Ways Healthcare Systems Can Operate Effectively During the COVID-19 Pandemic

CDC is listening to and learning from the experiences of healthcare systems as they respond to COVID-19. This document provides practical approaches that can be used to protect healthcare personnel (HCP), patients, and communities.

## **Worker Safety and Support**



- Understand and execute current infection prevention and control (IPC) practices for COVID-19.
  - Ensure HCP are well-trained on the use of personal protective equipment (PPE).
  - Implement <u>strategies to optimize personal protective equipment (PPE)</u>, including implementing extended and limited reuse of N95 <u>respirators</u>, reserving N95 respirators for <u>aerosol-generating</u> <u>procedures</u>, creating extended use PPE units where only patients with COVID-19 are provided care, and implementing a <u>walk-up testing booth</u> that allows HCP to stand behind solid but transparent (e.g., polycarbonate) panels to collect samples for COVID-19.
  - Institute <u>universal source control</u> for all HCP, patients, and visitors.
  - Consider tracking PPE supplies available using the <u>PPE burn rate calculator</u>.
- Develop protocols for HCP to monitor themselves for fever and symptoms of COVID-19, restrict them from work when sick or post exposure, and to safely allow return to work after an exposure and/or suspected or confirmed COVID-19 infection.
- **3.** Establish a **plan for providing additional** <u>support for HCP</u>, considering aspects such as <u>mental health</u>, <u>parenting</u>, <u>meals</u>, and <u>non-punitive sick policies</u>.

## **Patient Service Delivery**



- **4.** Help your HCP become well-versed in **evidence-based care** of patients with COVID-19, including guidance provided by <u>CDC</u>, <u>National Institutes of Health</u>, the <u>Infectious Diseases</u> <u>Society of America</u>, the <u>World Health Organization</u>, and the <u>Surviving Sepsis Campaign</u>.
- 5. Understand the **guidance for discharging** a patient with suspected or confirmed COVID-19 <u>from the hospital to home</u> or to a <u>long-term care facility</u>.
- 6. Use <u>telehealth</u> strategies when feasible to provide high-quality patient care and reduce the risk of COVID-19 transmission in the healthcare setting. Consider implementing a <u>phone</u> <u>advice line</u> to triage patients and to address questions and concerns from possible COVID-19 patients.

#### **Data Streams for Situational Awareness**



- **7.** Maintain **awareness of the <u>COVID-19 situation</u>** in the state, city, and facility. Provide access to evidence-based <u>guidance</u> for caring for patients with COVID-19.
- **8. Report hospital capacity and patient impact data** into the <u>COVID-19 module</u> for the National Healthcare Safety Network (NHSN).



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## **Facility Practices**



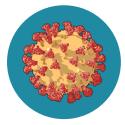
- 9. Strengthen your facility's response mechanisms by becoming familiar with <u>pandemic</u>, <u>COVID-19 specific</u>, and <u>crisis standards of care</u> resources.
  - Consider using a <u>hospital preparedness checklist</u> and the <u>COVID-19Surge</u> spreadsheet to estimate and respond to the surge in demand for hospital-based services.
  - Put in place or activate plans for <u>cohorting patients with COVID-19</u> and assigning dedicated staff.
  - Create plans to <u>reduce staffing shortages</u> and assess the need for <u>alternative care sites</u>, such as <u>emergency field hospitals</u>.
  - Consider setting up an Emergency Operations Center (EOC) for your hospital if not already in place, and ensure the EOC has enough staff for an extended response.
  - Work towards resuming/maintaining essential healthcare services using a risk/benefit analysis for in-person care visits while optimizing telehealth.

### Communications



10. Develop and maintain a <u>communication plan</u> for your HCP, patients, and the community. Consider including virtual town halls, daily huddles with local leadership, calls with partners, emails and phone conferences for staff, media briefs, and others.

## **Additional Resources**



- NYC Health's Strategies for Reuse and Extended Use of Personal Protective Equipment (PPE) During COVID-19 Outbreak: <u>https://www1.nyc.gov/assets/doh/downloads/pdf/imm/strategies-for-theconservation-of-respiratory-ppe.pdf</u>
- 2. Institute of Medicine, Crisis Standards of Care, Summary of a Workshop Series: <u>https://www.ncbi.nlm.nih.gov/books/NBK32753/pdf/Bookshelf\_NBK32753.pdf</u>
- **3.** University of Washington COVID-19 Resource Site: <u>https://covid-19.uwmedicine.org/Pages/default.</u> <u>aspx</u>
- **4.** California Department of Public Health statement on resuming deferred and preventive health care: <u>https://www.cdph.ca.gov/Programs/CID/DCDC/Pages/COVID-19/</u> ResumingCalifornia%E2%80%99sDeferredandPreventiveHealthCare.aspx
- **5.** Peters et al. NEJM Correspondence. Transforming ORs into ICUs. <u>https://www.nejm.org/doi/full/10.1056/NEJMc2010853?sort=newest&page=0</u>
- **6.** Klompas et al. NEJM Perspective. Universal Masking in Hospitals in the COVID-19 Era. <u>https://www.nejm.org/doi/full/10.1056/NEJMp2006372?af=R&rss=currentIssue</u>
- **7.** Chen et al. Lancet. Fangcang shelter hospitals: a novel concept for responding to public health emergencies. <u>https://www.thelancet.com/journals/lancet/article/PIIS0140-6736(20)30744-3/fulltext</u>

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