



Published in final edited form as:

J Sch Health. 2023 September ; 93(9): 864–870. doi:10.1111/josh.13373.

Transforming Evidence Into Action: A Commentary on School-Based Physical Activity and Nutrition Intervention Research

SARAH M. LEE, PhD^a [Team Lead], OSIZWE R. HARWELL, PhD^b [Education Specialist], SARAH A. SLIWA, PhD^c [Health Scientist], GEORGIANNE TIU HAWKINS, MPH, DrPH^d [Health Scientist], SHANNON MICHAEL, PhD^e [Health Scientist], CAITLIN MERLO, MPH^f [Health Scientist], SERAPHINE PITT BARNES, PhD^g [Health Scientist], CHLOE S. CHUNG, MPH^h [ORISE fellow], KELLY CORNETT, MSⁱ [Health Scientist], HOLLY HUNT, MA^j [Branch Chief]

^aDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

^bDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

^cDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

^dDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

^eDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

^fDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

^gDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

^hDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA, USA; Oak Ridge Institute for Science and Education, Oak Ridge, TN.

ⁱDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

^jDivision of Population Health, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, Atlanta, GA.

This is an open access article under the terms of the [Creative Commons Attribution-NonCommercial-NoDerivs](#) License, which permits use and distribution in any medium, provided the original work is properly cited, the use is non-commercial and no modifications or adaptations are made.

Address correspondence to: Sarah M. Lee, Team Lead, (skeuplee@cdc.gov), Research Application and Evaluation Team, Healthy Schools Branch, Division of Population Health, National Center for Chronic Disease Prevention and Health Promotion, Centers for Disease Control and Prevention, Atlanta, GA.

CONFLICT OF INTEREST

No authors have conflicts of interest.

Keywords

physical activity; nutrition; health and academic outcomes

The Whole School, Whole Community, Whole Child (WSCC) framework advances an intentional and integrated vision of policies, practices, and programs that support students' health and academic success across 10 components within school settings. WSCC promotes family and community engagement with schools and recognizes schools as key locations for equitable access to services for addressing health disparities and increasing healthy options for all students.^{1–3} This approach has some formal recognition in the United States; 18 states and the District of Columbia have statutes or regulations addressing WSCC or a coordinated school health approach, and another 17 include these concepts in noncodified policy language, such as nonbinding guidance, agreements, or procedures from state agencies.⁴

This special issue presents a decade of school-based physical activity (PA) and nutrition intervention research conducted across multiple WSCC components. Individually and collectively, these articles identified evidence-based strategies that can be implemented within schools and highlighted opportunities for future research focused on school-based PA and nutrition interventions. Here, we use the terms interventions and strategies interchangeably to describe changes to school policies, practices, or infrastructure.

EVIDENCE-BASED STRATEGIES

Across the systematic reviews in this special issue, we identified evidence-based strategies that affected student and employee PA and nutrition knowledge, attitudes, and perceptions (KAP) and behaviors and were assessed for effectiveness among diverse student populations (eg, by age, gender, race/ethnicity, geography). Many of the evidence-based strategies identified in this special issue embedded key public health implementation practices in their approach, such as conducting self-assessments to identify school health strengths and weaknesses and guide action planning; establishing supportive infrastructure through school health councils, teams, coordinators, and leadership involvement; engaging those responsible for implementing programs (eg, teachers, staff) and those who experience interventions (eg, students, families) in school health assessments, infrastructure (eg, councils, teams), and program design; coordinating strategies across WSCC components; and using plans and policies to formalize and, ideally, sustain activities.^{5–10}

Our findings support several existing recommendations and conclusions.^{9,11–15} We found several school-based strategies that were identified as effective for increasing the availability of nutritious foods, improving student and employee PA and nutrition KAP and/or behaviors, and some secondary outcomes (eg, fitness, body mass index, mental health):

- Coordinated, multicomponent approaches to support school PA and nutrition programs¹⁶
- School-level PA policies, physical education (PE), and recess¹⁷
- Nutrition standards for school meals and competitive foods¹⁸

- Professional development for school nutrition professionals on procuring, preparing, and presenting nutritious foods¹⁸
- School-level practices to improve the palatability of school meals and offer taste tests, pre-slice fruit, and provide recess before lunch¹⁸
- Changes to the physical environment (eg, adding playground equipment and visual prompts to promote PA and healthy options in the cafeteria)¹⁹
- Hands-on, skills-based, and interactive health education for all grade levels²⁰
- Multicomponent employee health and well-being programs²¹
- Out-of-school time (OST) programs using PA and nutrition standards and supportive programming practices paired with professional development and technical assistance.²²

We found evidence supporting existing recommendations for comprehensive school PA programs that include school-level PA policies, PE and recess during the school day, and focused PA interventions offered multiple times a week before or after school to increase student PA and, in some cases, reduce sedentary behavior.^{9,14,17,22}

Recommendations from national groups specific to comprehensive school PA program components may provide additional rationale to support adoption and implementation. For example, the Community Preventive Services Taskforce (CPSTF) recommends both classroom PA breaks and integrating PA into lesson plans as strategies to increase PA and promote attentiveness in class without requiring costly equipment.^{23,24} CPSTF also recommends programs that facilitate active transportation to and from school to increase PA while connecting families, communities, and schools.²⁵ In its recommendation for PE, CPSTF emphasizes curricular and teaching strategies to increase the time spent in moderate to vigorous PA.¹¹

We also identified changes to school physical environment that may promote PA, such as enhancing green spaces, nature, and playgrounds, which included low-cost strategies such as painted play areas.¹⁹ We found that changes to the school environment such as enhanced green spaces resulted in social-emotional benefits such as prosocial play interactions.¹⁹ Furthermore, changes to school curricula and programming to include yoga and mindfulness activities resulted in mental health benefits for both students and staff.¹⁹

Health education delivered across all grade levels that includes hands-on and skill-building learning experiences and dedicated content on PA and nutrition can improve students' KAP and behaviors.²⁰ Additionally, the CPSTF recommends school gardening with a nutrition education component to increase students' vegetable consumption.²⁶ School gardens may also improve school employees' fruit and vegetable consumption; however, we only found 1 study evaluating this approach.²⁷ Other opportunities for skill-based nutrition education in OST, such as afterschool cooking clubs and nutrition curricula, showed some evidence of effectiveness but need additional evaluation.²²

The implementation of the Healthy, Hunger-Free Kids Act of 2010 (Public Law 111–296) led to nationwide adoption of nutrition standards for school meals and foods sold and

marketed throughout the school day.²⁸ These standards improved the quality of meals served in schools and necessitated a shift toward identifying strategies to increase the selection and consumption of these foods.²⁹ The CPSTF recommends Healthy School Meals for All (ie, universal school meals), which increases participation in school meal programs, allowing all students equitable access to free meals.³⁰ However, to realize the potential impact, the foods that are served must be eaten. Demand-side interventions, such as nutrition education and modifications to the cafeteria environment and layout, can influence students' KAP and receptivity to choosing and eating healthier options. Only 1 study evaluated the impact of nutrition standards for foods marketed in schools and technical assistance to support their adoption, highlighting the need for more evaluations of this marketing strategy.³¹ Supply-side interventions influence how food is served, such as providing ongoing professional development for school nutrition staff, improving the palatability of school meals, offering taste tests, pre-slicing fruit, providing recess before lunch, and offering incentives or rewards for trying healthier options, can increase students' selection and consumption of healthier items.¹⁸

Across the articles, we observed some common approaches. Many interventions that reported positive results for at least 1 PA or nutrition outcome provided implementation-focused professional development or technical assistance and/or engaged family or community members frequently as part of a coordinated approach.^{16–18,22,32} Family and community engagement strategies to support and promote PA and nutrition in school and OST settings included communicating with families and community members; providing classes and support for families; offering volunteer opportunities for family and community members; involving families and community members in decision making; reinforcing health knowledge and practices in the home and community; and promoting collaborations among school and community to support students and their families.³²

Few studies evaluated school-based employee health and well-being programs.²¹ This left us to extrapolate from the broader employee health and well-being literature, which finds that multicomponent health and well-being programs that include educational, behavioral, and environmental PA and nutrition strategies can improve employees' KAP, PA and dietary behaviors, anthropometric outcomes, and some indicators of mental health.²¹ Structural interventions, such as improving sick leave policies and providing affordable health insurance options, have been less widely evaluated in schools but may be important to consider when evaluating staff health and well-being and retention.³³

IMPLEMENTATION TO ADVANCE EQUITY

Implementation of evidence-based strategies that support student and employee PA and healthy eating will require leadership, coordination, commitment, and resources.^{10,34,35} As previous studies have concluded, establishing school health infrastructure at multiple levels (eg, state, school district, school), assessing existing policies and practices, and creating school health portfolios can lead to sustained implementation of policies, practices, and programs.^{10,36–38}

Implementation of these strategies is important and relevant, especially in a post-pandemic time. Given the significant and disparate impact that the COVID-19 pandemic had on schools and students, leaders need to be equipped with the knowledge, skills, and abilities to support not only the academic success of students, but also the health of all students and employees. For some students during the pandemic, remote learning models exposed inequities and disparities related to access to nutrition, PA, social services and health services, and socioemotional support that was normally provided through in-person learning and school sites.^{39–42} Increased awareness of these gaps yielded more attention to inequitable access to programs and services during the pandemic, and highlighted opportunities for improving wraparound services and interventions that address the academic, social, and physical needs of students.^{43,44} To that end, the evidence-based strategies reported in this special issue are therefore timely and urgent. They involve a range of supports for students, schools, and communities to improve student health and learning. Interventions that can influence multiple outcomes may be especially appealing to school administrators. School leaders can consider how acceptable, feasible, and practical these strategies would be within their school environments.

Our methods aimed to identify evidence-based strategies that can have an impact on students and staff. More evidence is needed to learn how these strategies can reach all students, particularly those in communities with fewer resources, affected by systemic inequities, and with less access to PA and nutrition programs and services. To identify actions to improve reach, acceptability, feasibility, and accessibility of evidence-based strategies that can be implemented within school settings, we can look to the included interventions and process evaluations of their implementation. We can also draw from implementation frameworks (eg, the Quality Implementation Framework, Consolidated Framework for Implementation Research) to identify actions that can be implemented within school settings while addressing known barriers, such as lack of institutional support, competing priorities, and limited financial resources.^{7,45}

Potential actions include:

- Building a diverse team for action planning and prioritizing PA and nutrition programs, policies, and practices. Whether reviewing school or OST policies and practices, teams may benefit from focused technical assistance,⁴⁶ facilitation,⁴⁷ or learning collaboratives to conduct self-assessments and action planning.⁴⁸ Involving students through teen/peer mentoring models and participation in school wellness councils showed promise but was neither evaluated widely nor in high quality studies,^{16,20,22} suggesting more research may be needed.
- Engaging those who are responsible for delivering an intervention (eg, PE teachers, nutrition services professionals) and those who receive an intervention (students, their families) in developing and/or adapting programs, interventions, and services to meet their needs and reflect their preferences.^{6,7}
- Ensuring evidence-based programs are accessible to all students and learning more about facilitators and barriers to implementation of the evidence-based strategies among diverse populations. This includes students from urban, rural,

and suburban communities; communities of color; students with disabilities; and LGBTQ+ students.

- Employing low or no cost strategies, such as taste testing; pre-slicing fruit for meal programs; promoting free and reduced-price meal programs; holding recess before lunch; adding more minutes for recess and free play as well as classroom-based PA; and adopting existing health and PE curricula and programs to meet diverse cultural needs of students.^{17,18,20}
- Identifying community assets and cultivating partnerships to increase capacity for school health and to support program and/or policy adoption. Potential partnerships could be with community organizations, retailers, universities, health care systems, and local non-profits.
- Providing professional development and technical assistance on the instructional or programmatic materials and skills that participants use.⁴⁹ Examples include training school nutrition staff on using new equipment, preparing new recipes, meeting nutrition standards, improving palatability of menu items, and enhancing presentation of meals (eg, behavioral design); training health education teachers to implement interactive, hands-on learning activities; training PE and classroom teachers to provide more active time during recess and class time; and training for OST staff on skills needed for implementing PA or nutrition standards.
- Communicating and demonstrating how interventions align with the priorities of school decision-makers and those responsible for delivering and receiving interventions.

FUTURE RESEARCH

Many studies evaluated multicomponent interventions, providing evidence of feasibility and effectiveness, primarily within the context of a research study. Practitioners may be left wondering where to start, how to apply an incremental approach, or guide adaptations. Additional research that examines the length, frequency, and intensity of interventions can guide schools in layering or combining strategies to improve students' and staff nutrition and PA KAP and behaviors. Research that distills core intervention components and processes into "usable innovations" can help schools adopt and adapt interventions.^{6,8} Learning more about the scalability and replication of "usable innovations" (eg, with larger numbers of school-aged populations, or in schools with fewer financial or staffing resources) is critical for program implementation and for health equity. Lastly, research into "spillover benefits" of PA and nutrition may help secure administrator support. A robust evidence base highlights how PA and nutrition support learning⁵⁰; however, additional research about the impact of these behaviors on students' emotional well-being and school connectedness may help gain buy-in.

While numerous studies across articles in this special issue focused on reaching specific populations facing inequities, including those who are experiencing poverty, live in rural areas, or have disabilities, more research is still needed to understand the feasibility

and acceptability of interventions among study participants. Previous surveys have found unmet demand for afterschool programming to be highest among rural, black, and Hispanic/Latino children.^{51,52} These are, demographically, the same communities that were disproportionately affected by the COVID-19 pandemic, and they may benefit from participation in OST programs within a community-based strategy to address inequities in health and education exacerbated by the pandemic.⁴⁴ Future studies can consider how and whether OST interventions help move us closer to achieving health equity.

The articles demonstrate that empowering participants through health education is one way to help achieve health equity.²⁰ More exploration of health education intervention strategies is needed and may include approaches such as being responsive to participants' interests and experiences; building culturally-competent curricula or programs into existing structures (eg, classes, OST programs); and engaging peers or mentors to lead or deliver health education.

Assessing the effectiveness of employee health and well-being programs in school settings is critically important, particularly given the latest trends of teacher and staff burnout and desire to leave the profession.⁵³ Only 4 school-based studies were identified for inclusion in the employee health and well-being review in this special issue.²¹ While many evidence-based strategies from other workplace settings can be applied to the school setting, more research with teachers and school staff can provide greater context and understanding for the barriers and facilitators to implementation in schools.

Conclusion

Taking a decade of evidence into account, as presented in this special issue, many strategies emerged that were effective at improving student and staff PA and nutrition KAP and behaviors, including strategies that have been examined extensively and newer, emerging strategies. Evidence-based strategies can support changes in student and staff KAP and behaviors. To meaningfully shift health behaviors, students would benefit from supports across the school, community, and home environments as presented in the WSCC framework while structural barriers to health equity are simultaneously being addressed. We find that the evidence for the impact of interventions that align with the WSCC framework is strong and should therefore drive a call to action. Strong school leadership is necessary, as are relevant local, state, and national policies, and wise use of available resources. Following the COVID-19 emergency and related disruptions, we have an historic opportunity to expand research into and ensure accessibility of evidence-based PA and nutrition strategies. Adapting approaches to achieve inclusion and equitable health attainment for all students and staff is possible.

Acknowledgments

Ms. Chung's contributions were supported by a fellowship appointment administered by the Oak Ridge Institute for Science and Education through an interagency agreement between the Department of Health and Human Services and the Centers for Disease Control and Prevention. The findings and conclusions in this report are those of the authors and do not necessarily represent the official position of the Centers for Disease Control and Prevention.

REFERENCES

1. Lewallen TC, Hunt H, Potts-Datema W, Zaza S, Giles W. The Whole School, Whole Community, Whole Child model: a new approach for improving educational attainment and healthy development for students. *J Sch Health*. 2015;85(11):729–739. 10.1111/josh.12310. [PubMed: 26440815]
2. Murray SD, Hurley J, Ahmed SR. Supporting the whole child through coordinated policies, processes, and practices. *J Sch Health*. 2015;85(11):795–801. 10.1111/josh.12306. [PubMed: 26440821]
3. Chiang RJ, Meagher W, Slade S. The Whole School, Whole Community, Whole Child model works: creating greater alignment, integration, and collaboration between health and education. *J Sch Health*. 2015;85(11):775–784. 10.1111/josh.12308. [PubMed: 26440819]
4. National Association of State Boards of Education (NASBE). State Policy Database on School Health: WSCC Framework Reference; 2023. Available at: <https://statepolicies.nasbe.org/health>
5. Centers for Disease Control and Prevention. 10 Essential Public Health Services. Available at: <https://www.cdc.gov/publichealthgateway/publichealthservices/essentialhealthservices.html>. Accessed March 17, 2023
6. Damschroder LJ, Aron DC, Keith RE, Kirsh SR, Alexander JA, Lowery JC. Fostering implementation of health services research findings into practice: a consolidated framework for advancing implementation science. *Implement Sci*. 2009;4(1):50. 10.1186/1748-5908-4-50. [PubMed: 19664226]
7. Meyers DC, Durlak JA, Wandersman A. The quality implementation framework: a synthesis of critical steps in the implementation process. *Am J Community Psychol*. 2012;50(3–4):462–480. 10.1007/s10464-012-9522-x. [PubMed: 22644083]
8. Fixsen DL, Naoom SF, Blase KA, Friedman RM, Wallace F. Implementation Research: A Synthesis of the Literature. Tampa, FL: University of South Florida, Louis de la Parte Florida Mental Health Institute, The National Implementation Research Network; 2005 Available at: <https://nirn.fpg.unc.edu/sites/nirn.fpg.unc.edu/files/resources/NIRN-MonographFull-01-2005.pdf>.
9. Centers for Disease Control and Prevention. School health guidelines to promote healthy eating and physical activity. *MMWR Recomm Rep*. 2011;60(RR-5):1–76.
10. Rasberry CN, Slade S, Lohrmann DK, Valois RF. Lessons learned from the whole child and coordinated school health approaches. *J Sch Health*. 2015;85(11):759–765. 10.1111/josh.12307. [PubMed: 26440817]
11. Guide to Community Preventive Services. Physical Activity: Enhanced School-Based Physical Education; 2018. Available at: <https://www.thecommunityguide.org/findings/physical-activity-enhanced-school-based-physical-education.html>. Accessed October 18, 2022
12. Guide to Community Preventive Services. Obesity: Meal or Fruit and Vegetable Snack Interventions to Increase Healthier Foods and Beverages Provided by Schools; 2017. Available at: <https://www.thecommunityguide.org/findings/obesity-meal-fruit-vegetable-snack-interventions-increase-healthier-foods-beverages-schools.html>. Accessed November 18, 2022
13. Guide to Community Preventive Services. Obesity Prevention and Control: Meal or Fruit and Vegetable Snack Interventions Combined with Physical Activity Interventions in Schools; 2019. Available at: <https://www.thecommunityguide.org/findings/obesity-prevention-control-meal-fruit-vegetable-snack-interventions-combined-physical-activity-interventions-schools.html>. Accessed November 18, 2022
14. Kohl HW III, Cook HD, Committee on Physical Activity and Physical Education in the School Environment; Food and Nutrition Board; Institute of Medicine, eds. Educating the Student Body: Taking Physical Activity and Physical Education to School. US: National Academies Press; 2013 Available at: <https://nap.nationalacademies.org/catalog/18314/educating-the-student-body-taking-physical-activity-and-physical-education>.
15. Committee on Accelerating Progress in Obesity Prevention; Food and Nutrition Board, Institute of Medicine. In: Glickman D, Parker L, Sim LJ, et al., eds. Accelerating Progress in Obesity Prevention: Solving the Weight of the Nation. US: National Academies Press; 2012 Available at: <https://nap.nationalacademies.org/catalog/13275/accelerating-progress-in-obesity-prevention-solving-the-weight-of-the>.

16. Chung C, Sliwa S, Merlo C, Erwin H, Xu Y. Coordinated approach: comprehensive policy and action planning. *J Sch Health*. 2023;93(9):853–863. 10.1111/josh.13376. [PubMed: 37670595]
17. Cornett K, Murfay K, Fulton J. Physical activity interventions during the school day: reviewing policies, practices, and benefits. *J Sch Health*. 2023;93(9):778–787. 10.1111/josh.13371. [PubMed: 37670602]
18. Merlo C, Dumas BL, Xiao X. School nutrition environment and services: policies and practices that promote healthy eating among K-12 students. *J Sch Health*. 2023;93(9):762–777. 10.1111/josh.13365. [PubMed: 37670594]
19. Hawkins GT, Chung C, Hertz M, Antolin N. The school environment and physical and social-emotional well-being: implications for students and school employees. *J Sch Health*. 2023;93(9):799–812. 10.1111/josh.13375. [PubMed: 37670600]
20. Lee SM, Szucs L, Young E, Fahrenbruch M. Using health education to address student physical activity and nutrition: evidence and implications to advance practice. *J Sch Health*. 2023;93(9):788–798. 10.1111/josh.13372. [PubMed: 37670599]
21. Pitt-Barnes S, Lang J. Insights from employee health and well-being programs to support school staff. *J Sch Health*. 2023;93(9):842–852. 10.1111/josh.13377. [PubMed: 37670593]
22. Sliwa S, Chang Chusan Y, Dahlstrom C. Opportunities in the extended day: approaches for promoting physical activity and healthy eating during out-of-school time. *J Sch Health*. 2023;93(9):813–827. 10.1111/josh.13370. [PubMed: 37670603]
23. Guide to Community Preventive Services. Physical Activity: Classroom-based Physical Activity Break Interventions; 2021. Available at: <https://www.thecommunityguide.org/findings/nutrition-gardening-interventions-increase-vegetable-consumption-among-children.html>. Accessed December 5, 2022
24. Guide to Community Preventive Services. Physical Activity: Classroom-based Physically Active Lesson Interventions; 2021. Available at: <https://www.thecommunityguide.org/findings/physical-activity-classroom-based-physically-active-lesson-interventions.html>. Accessed December 2, 2022
25. Guide to Community Preventive Services. Physical Activity: Interventions to Increase Active Travel to School; 2021. Available at: <https://www.thecommunityguide.org/findings/physical-activity-interventions-increase-active-travel-school.html>. Accessed November 18, 2022
26. Guide to Community Preventive Services. Nutrition: Gardening Interventions to Increase Vegetable Consumption Among Children; 2018. Available at: <https://www.thecommunityguide.org/findings/nutrition-gardening-interventions-increase-vegetable-consumption-among-children.html>. Accessed November 22, 2022
27. Frerichs L, Brittin J, Intolubbe-Chmil L, Trowbridge M, Sorensen D, Huang TT. The role of school design in shaping healthy eating-related attitudes, practices, and behaviors among school staff. *J Sch Health*. 2016;86(1):11–22. 10.1111/josh.12347. [PubMed: 26645416]
28. Nutrition standards in the National School Lunch and school breakfast programs. Final rule. *Fed Regist*. 2012;77(17): 4088–4167. [PubMed: 22359796]
29. U.S. Department of Agriculture, Food and Nutrition Service, Office of Policy Support. School Nutrition and Meal Cost Study, Final Report Volume 2: Nutritional Characteristics of School Meals; 2019. Available at: <http://www.fns.usda.gov/research-and-analysis>
30. Guide to Community Preventive Services. TFFRS—Social Determinants of Health: Healthy School Meals for All; 2022. Available at: <https://www.thecommunityguide.org/pages/tffrs-social-determinants-health-healthy-school-meals-all.html>. Accessed March 10, 2023
31. Polacsek M, O'Brien LM, Pratt E, Whatley-Blum J, Adler S. Investigating how to align schools' marketing environments with federal standards for competitive foods. *J Sch Health*. 2017;87(3):167–173. 10.1111/josh.12488. [PubMed: 28147461]
32. Michael SL, Pitt-Barnes S, Wilkins NJ. Scoping review of family and community engagement strategies used in school-based interventions to promote healthy behaviors. *J Sch Health*. 2023;93(9):828–841. 10.1111/josh.13367. [PubMed: 37670597]
33. National Association of State Boards of Education. State Policy Database on School Health: Staff Wellness Program; 2023. Available at: <https://statepolicies.nasbe.org/health/categories/employee-wellness/staff-wellness-program>

34. Basch CE. Healthier students are better learners: high-quality, strategically planned, and effectively coordinated school health programs must be a fundamental mission of schools to help close the achievement gap. *J Sch Health*. 2011;81(10):650–662. 10.1111/j.1746-1561.2011.00640.x. [PubMed: 21923878]
35. Jourdan D, Gray NJ, Barry MM, et al. Supporting every school to become a foundation for healthy lives. *Lancet Child Adolesc Health*. 2021;5(4):295–303. 10.1016/S2352-4642(20)30316-3. [PubMed: 33485407]
36. Pitt-Barnes S, Torrens A, George V, Brown KM. The use of portfolios in coordinated school health programs: benefits and challenges to implementation. *J Sch Health*. 2007;77(4):171–179. 10.1111/j.1746-1561.2007.00188.x. [PubMed: 17425519]
37. Pittman K, Moroney DA, Irby M, Young J. Unusual suspects: the people inside and outside of school who matter in Whole School, Whole Community, Whole Child efforts. *J Sch Health*. 2020;90(12):1038–1044. 10.1111/josh.12966. [PubMed: 33184877]
38. Miller KH, Bice MR. The coordinated school health program: implementation in a rural elementary school district. *Health Educator*. 2014;46(1):20–24.
39. Verlenden JV, Pampati S, Raspberry CN, et al. Association of children's mode of school instruction with child and parent experiences and well-being during the COVID-19 pandemic—COVID experiences survey, United States, October 8–November 13, 2020. *MMWR Morb Mortal Wkly Rep*. 2021;70(11):369–376. 10.15585/mmwr.mm7011a1. [PubMed: 33735164]
40. Hertz MF, Kilmer G, Verlenden J, et al. Adolescent mental health, connectedness, and mode of school instruction during COVID-19. *J Adolesc Health*. 2022;70(1):57–63. 10.1016/j.jadohealth.2021.10.021. [PubMed: 34930571]
41. Hecht AA, Dunn CG, Kinsey EW, et al. Estimates of the nutritional impact of non-participation in the National School Lunch Program during COVID-19 school closures. *Nutrients*. 2022;14(7):1387. 10.3390/nu14071387. [PubMed: 35406001]
42. Krause KH, Verlenden JV, Szucs LE, et al. Disruptions to school and home life among high school students during the COVID-19 pandemic—adolescent behaviors and experiences survey, United States, January–June 2021. *MMWR Suppl*. 2022;71(3):28–34. 10.15585/mmwr.su7103a5. [PubMed: 35358164]
43. Spencer P, Timpe Z, Verlenden J, et al. Challenges experienced by U.S. K-12 public schools in serving students with special education needs or underlying health conditions during the COVID-19 pandemic and strategies for improved accessibility. *Disabil Health J*. 2023;16(2):101428. 10.1016/j.dhjo.2022.101428. [PubMed: 36610820]
44. White A, Liburd LC, Coronado F. Addressing racial and ethnic disparities in COVID-19 among school-aged children: are we doing enough? *Prev Chronic Dis*. 2021;18:E55. 10.5888/pcd18.210084. [PubMed: 34081577]
45. Damschroder LJ, Reardon CM, Opra Widerquist MA, Lowery J. Conceptualizing outcomes for use with the consolidated framework for implementation research (CFIR): the CFIR outcomes addendum. *Implement Sci*. 2022;17(1):7. 10.1186/s13012-021-01181-5. [PubMed: 35065675]
46. Hager ER, Song HJ, Lane HG, Guo HH, Jaspers LH, Lopes MA. Pilot-testing an intervention to enhance wellness policy implementation in schools: wellness champions for change. *J Nutr Educ Behav*. 2018;50(8):765–775. 10.1016/j.jneb.2018.05.018. [PubMed: 30196883]
47. Belansky ES, Cutforth N, Chavez R, Crane LA, Waters E, Marshall JA. Adapted intervention mapping: a strategic planning process for increasing physical activity and healthy eating opportunities in schools via environment and policy change. *J Sch Health*. 2013;83(3):194–205. 10.1111/josh.12015. [PubMed: 23343320]
48. Kenney EL, Giles CM, deBlois ME, Gortmaker SL, Chinfatt S, Cradock AL. Improving nutrition and physical activity policies in afterschool programs: results from a group-randomized controlled trial. *Prev Med*. 2014;66:159–166. 10.1016/j.ypmed.2014.06.011. [PubMed: 24941286]
49. National Academies of Sciences, Engineering, and Medicine. *Changing Expectations for the K-12 Teacher Workforce: Policies, Preservice Education, Professional Development, and the Workplace*. Washington, DC: The National Academies Press; 2020. 10.17226/25603.
50. Michael SL, Merlo CL, Basch CE, Wentzel KR, Wechsler H. Critical connections: health and academics. *J Sch Health*. 2015;85(11):740–758. 10.1111/josh.12309. [PubMed: 26440816]

51. Alliance Afterschool. America After 3PM: Demand Grows, Opportunity Shrinks; 2020. Available at: <http://afterschoolalliance.org/documents/AA3PM-2020/AA3PM-National-Report.pdf>
52. Afterschool Alliance. Spiking Demand, Growing Barriers: The Trends Shaping Afterschool and Summer Learning in Rural Communities. Available at: <http://www.afterschoolalliance.org/documents/AA3PM/AA3PM-Rural-Report-2021.pdf>
53. Gillani A, Dierst-Davies R, Lee S, et al. Teachers' dissatisfaction during the COVID-19 pandemic: factors contributing to a desire to leave the profession. *Front Psychol.* 2022;13:940718. 10.3389/fpsyg.2022.940718. [PubMed: 36186287]